

October 13, 2023

Ref. No: HDFC Life/CA/2023-24/67

Listing Department National Stock Exchange of India Limited Exchange Plaza, Plot No C/1, Block G, Bandra-Kurla Complex, Bandra (East), Mumbai- 400 051

NSE Symbol: HDFCLIFE

BSE Security Code: 540777

**Listing Department** 

Mumbai - 400 001

**BSE Limited** 

Dalal Street,

Fort,

Sir PJ Towers,

Dear Sir / Madam,

#### Sub: Investor Presentation and Press Release – Financial Results H1 FY24

Please find enclosed herewith a copy of investor presentation along with press release on financial results for the quarter and half-year ended September 30, 2023.

This is for your information and appropriate dissemination.

Thanking you,

For HDFC Life Insurance Company Limited

Narendra Gangan General Counsel, Chief Compliance Officer & Company Secretary

Encl: As above

HDFC Life Insurance Company Limited

Corporate & Registered Office: 13<sup>th</sup> Floor, Lodha Excelus, Apollo Mills Compound, N. M. Joshi Marg, Mahalaxmi, Mumbai - 400 011. CIN: L65110MH2000PLC128245







#### PRESS RELEASE - PERFORMANCE FOR HALF YEAR ENDED SEPTEMBER 30, 2023 BSE Code: 540777 NSE Code: HDFCLIFE

Overall market share (Individual WRP) expansion to 10.3%; Continued leadership in sum assured on the back of 28% protection growth

- Outpaced private industry based on total new business premium growth
- 45% growth in sum assured; Retail protection APE up by 46%
- Over 3 crore lives covered in H1 FY24; Healthy growth of 10% in number of policies
- Annuity APE grows by 17%.
- VNB margins sustained at 26.2% for H1 FY24
- Profit after Tax grows by 15%
- Recognized amongst Asia's Best Places to Work 2023 by Great Place to Work

Mumbai, October 13, 2023: The Board of Directors of HDFC Life approved and adopted today the audited standalone and reviewed consolidated financial results for half year ended September 30, 2023. Below is the summary of our standalone results:

Commenting on results for half year ended September 30, 2023, Ms. Vibha Padalkar, MD & CEO said

"Despite the recent budget changes that were perceived to be unfavourable for the sector, the life insurance industry has demonstrated remarkable resilience. We recorded a healthy growth of 10% in individual WRP vs 8% for overall industry, for the half year ended September 30th, 2023. Our H1FY24 market share was 15.7% and 10.3% in the private and overall sector respectively. We continued to grow faster than the overall industry and be ranked amongst the top 3 life insurers across individual and group businesses.

We saw an uptick of 10% in the number of individual policies sold, beating industry growth. This healthy volume growth is in line with our stated objective of broadening our customer base. We have insured more than 3 crore lives across our individual and group businesses, which represents a YoY growth of 16%.

Growth in protection was robust at 28% on new business premium basis. Retail protection registered YoY growth of 46% in H1FY24. Sum assured recorded healthy growth, with retail and overall sum assured growing by 61% and 45% respectively. We continue to lead in terms of sum assured and our private market share based on overall sum assured stood at 18% for H1FY24. Annuity APE grew by 17% and the segment contributed to 18% of new business premium. Annuity and Protection put together contributed to about 55% of new business premium in H1FY24.

We introduced 2 new products in the protection category viz. HDFC Life Sanchay Legacy and Click 2 Protect Elite. HDFC Life Sanchay Legacy is an industry-first whole life, return of premium protection plan with increasing life cover and is designed to cater to a middle-aged and beyond customer segment. Our other term product, C2P Elite, caters to a more affluent customer category.



Amongst other highlights, we are proud to feature amongst India's Best Workplaces for Millennials 2023 by Great Place to Work and to be recognized amongst 100 Best Companies for Women in India 2023 by Avtar. We also ranked amongst Asia's Best Workplaces 2023 by Great Place to Work. This is a testimony of our endeavour to create an inclusive culture, be the employer of choice and invest for the betterment of our workforce."

#### Key Financial Summary

Rs Crore	H1 FY24	H1 FY23*	YoY	FY23*	FY22				
Key Financial and Actuarial Metrics									
Individual APE	4,478	4,111	9%	11,401	8,168				
Total APE	5,373	4,914	9%	13,336	9,758				
New Business Premium (Indl + Group)	12,970	11,325	15%	29,085	24,155				
Renewal Premium (Indl + Group)	13,643	12,007	14%	28,448	21,808				
Total Premium	26,613	23,332	14%	57,533	45,963				
Assets Under Management	2,64,870	2,24,901	18%	2,38,782	2,04,170				
Profit After Tax	792	686	15%	1,360	1,208				
Indian Embedded Value	42,908	36,016	19%	39,527	32,958				
Value of new business	1,411	1,288	10%	3,674	2,675				
Total Protection based on Total APE	893	768	16%	1,776	1,325				

	H1 FY24	H1 FY23	FY23*	FY22
Key Financial Ratios				
New Business Margins	26.2%	26.2%	27.6%	27.4%
Operating Return on EV	16.4%	16.9%	19.7%	16.6%
Total Expenses / Total Premium	19.7%	19.3%	14.8%	12.3%
Solvency Ratio	194%	210%	203%	176%
13M / 61M Persistency	86%/53%	87%/51%	87%/52%	87%/54%
Market share				
Individual WRP	15.7%	16.1%	16.5%	14.8%
Overall new business premium	20.0%	19.8%	21.1%	21.0%
Product mix by Indl APE (UL / Non par savings /Annuity/ Protection / Par)	28/28/8/6/30	21/37/6/4/31	19/45/5/4/27	26/33/5/6/30
Distribution mix by Indl APE (Corp Agents/ Agency/ Broker/ Direct)	65/18/7/11	57/18/8/17	56/20/11/13	60/14/6/19

Notes: Percentages may not add up due to rounding off effect

\*Numbers are on a merged basis



#### **Definitions and abbreviations**

- Annualized Premium Equivalent (APE) The sum of annualized first year regular premiums and 10% weighted single premiums and single premium top-ups
- Assets under Management (AUM) The total value of Shareholders' & Policyholders' investments managed by the insurance company
- Embedded Value Operating Profit (EVOP) Embedded Value Operating Profit ("EVOP") is a measure of the increase in the EV during any given period, excluding the impact on EV due to external factors like changes in economic variables and shareholder-related actions like capital injection or dividend pay-outs
- **First year premium** Premiums due in the first policy year of regular premiums received during the financial year. For example, for a monthly mode policy sold in March 2023, the first monthly instalment received would be reflected as First year premiums for 2022-23 and the remaining 11 instalments due in the first policy year would be reflected as first year premiums in 2023-24, when received
- New business received premium The sum of first year premium and single premium, reflecting the total premiums received from the new business written
- **Operating expense** It includes all expenses that are incurred for the purposes of sourcing new business and expenses incurred for policy servicing (which are known as maintenance costs) including shareholders' expenses. It does not include commission
- **Operating expense ratio** Ratio of operating expense (including shareholders' expenses) to total premium
- **Operating return on EV** Operating Return on EV is the ratio of EVOP (Embedded Value Operating Profit) for any given period to the EV at the beginning of that period
- **Persistency** The proportion of business renewed from the business underwritten. The ratio is measured in terms of number of policies and premiums underwritten
- **Premium less benefits payouts** The difference between total premium received and benefits paid (gross of reinsurance)
- Renewal premium Regular recurring premiums received after the first policy year
- Solvency ratio Ratio of available solvency margin to required solvency margin
- **Total premium** Total received premiums during the year including first year, single and renewal premiums for individual and group business
- Weighted received premium (WRP) The sum of first year premium received during the year and 10% of single premiums including top-up premiums



#### About HDFC Life

Established in 2000, HDFC Life is a leading, listed, long-term life insurance solutions provider in India, offering a range of individual and group insurance solutions that meet various customer needs such as Protection, Pension, Savings, Investment, Annuity and Health. The Company has more than 80 products (including individual and group products) and optional riders in its portfolio, catering to a diverse range of customer needs.

HDFC Life continues to benefit from its increased presence across the country, having a wide reach with branches and additional distribution touch-points through several new tie-ups and partnerships. The count of distribution partnerships is over 300, comprising banks, NBFCs, MFIs, SFBs, brokers, new ecosystem partners amongst others. The Company has a strong base of financial consultants.

For more information, please visit www.hdfclife.com. You may also connect with us on Facebook, Twitter, YouTube and LinkedIn.



#### Disclaimer

Except for the historical information contained herein, statements in this release which contain words or phrases such as 'will', 'would', 'indicating', 'expected to' etc., and similar expressions or variations of such expressions may constitute 'forward-looking statements'. These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, our growth and expansion in business, the impact of any acquisitions, technological implementation and changes, the actual growth in demand for insurance products and services, investment income, cashflow projections, our exposure to market risks, policies and actions of regulatory authorities; impact of competition; experience with regard to mortality and morbidity trends, lapse rates and policy renewal rates; the impact of changes in capital, solvency or accounting standards, tax and other legislations and regulations in the jurisdictions. HDFC Life undertakes no obligation to update forward-looking statements to reflect events or circumstances after the date thereof.

None of Company or any of its directors, officers, employees, agents or advisers, or any of their respective affiliates, advisers or representatives, undertake to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise and none of them shall have any liability (in negligence or otherwise) for any loss howsoever arising from any use of this press release or its contents or otherwise arising in connection. Further, nothing in this press release should be construed as constituting legal, business, tax or financial advice or a recommendation regarding the securities. Although Company believes that such forward-looking statements are based on reasonable assumptions, it can give no assurance that such expectations will be met. You are cautioned not to place undue reliance on these forward-looking statements, which are based on current view of Company's management on future events. Forecasts and hypothetical examples are subject to uncertainty and contingencies outside Company's control. Past performance is not a reliable indication of future performance.

Before acting on any information you should consider the appropriateness of the information having regard to these matters, and in particular, you should seek independent financial advice.

### **Investor Presentation – H1 FY24**

















## Executive summary: H1 FY24

Revenue &	Scale			Profitabil	ity & Co	ost		Customer &	Capital	
					214					
Individual	Growth	10%	0/0	New Business Margin (NBM)	CY	26.2%		13 <sup>th</sup> month persistency	CY	86%
	Market Share	15.7%			PY	26.2%	3115	persistency	PY	87%
	ks (Bn.)	136.4	1	Value of New Business	Rs (Bn.)	14.1		Claim settlement ratio (FY23)	Overall	99.7%
Premium G	Growth	14%		(VNB)	Growth	10%			Individual	99.3%
		2 6 4 0								
AUM	Rs (Bn.)	2,649	Š Š Š	Profit After Tax (PAT)	Rs (Bn.)	7.9		Complaints per	FY23	35
	Growth	18%			Growth	15%		10K policies <sup>2</sup>	FY22	25
									0 /00	
IEV	Rs (Bn.)	429.1		Total exp.	CY	19.7%		Solvency	Sep'23	194%
₹	EVOP	16.4%	200	ratio <sup>1</sup>	PY	19.3%	~		Mar'23	203%

HDFC Life 

1. Total Expense Ratio is calculated as total expenses (including commission) divided by total premium

2. Complaints data (excluding survival and death claims). Complaints per 10K policies on merged basis for FY22: 40

Note: H1 FY23 metrics across the presentation are on a merged basis and comparable to H1 FY24 metrics









## Agenda

Performance Snapshot



### **Business Overview**

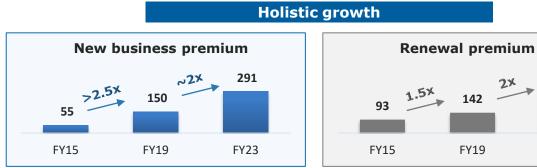


**Other Business Highlights** 

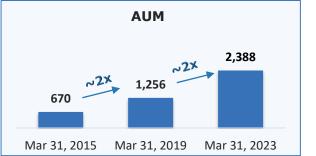


### Life insurance in India

### Consistent, predictable, sustained performance





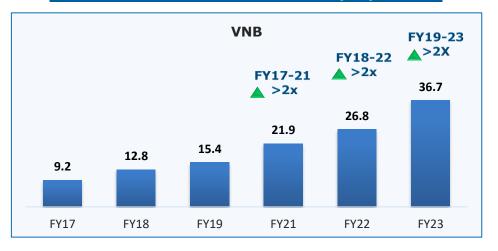


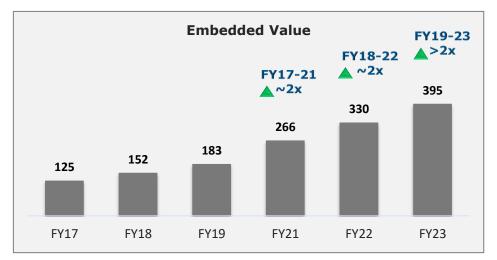






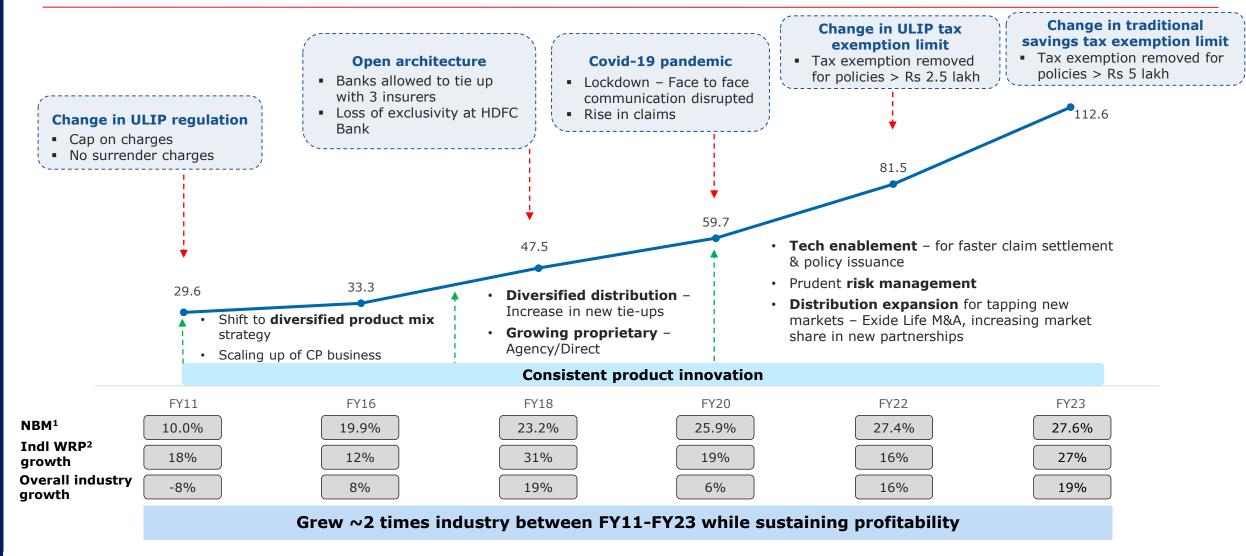
#### **Consistent track record over multiple periods**







### Consistent performance across business cycles

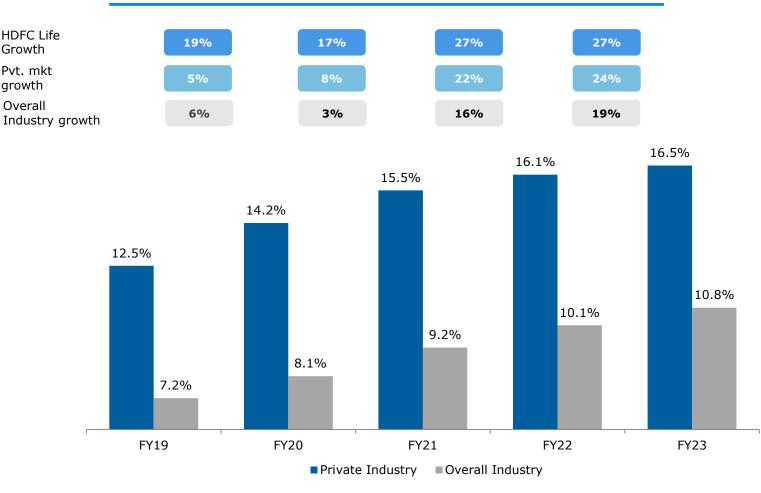






## Consistently outpacing industry and gaining market share<sup>1</sup>

HDFC Life market share trend



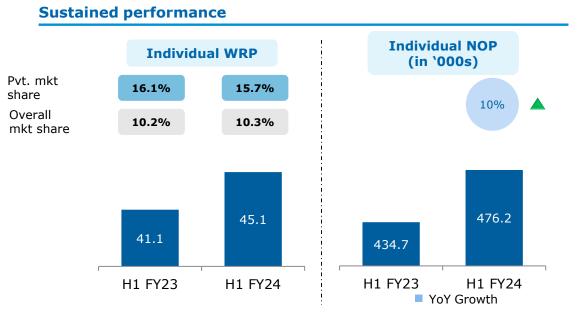
- Delivered strong performance across all metrics while increasing market share between FY19 and FY23
  - ✓ Overall market share gain of 1.5x from 7.2% in FY19 to 10.8% in FY23
- Consistently grew faster than overall and private industry between FY19 and FY23
  - ✓ Grown higher than overall industry in H1 FY24

 Continually ranked #1 in group business amongst private players over the last 5 years

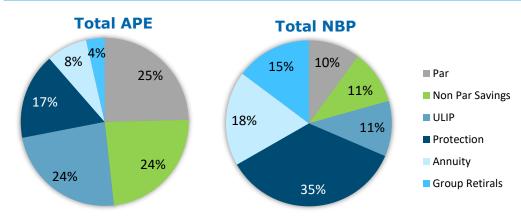


1. Market share in terms of individual WRP Note: FY22 and FY23 individual WRP numbers are including Exide Life

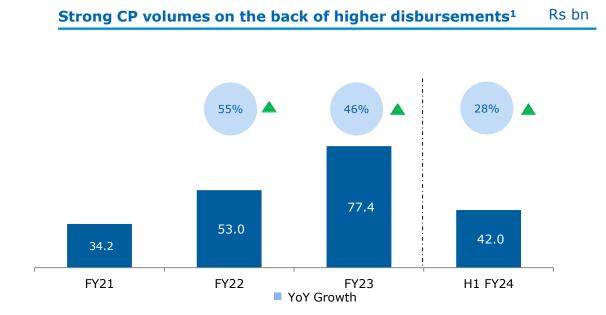
## Robust delivery across key metrics (1/2)



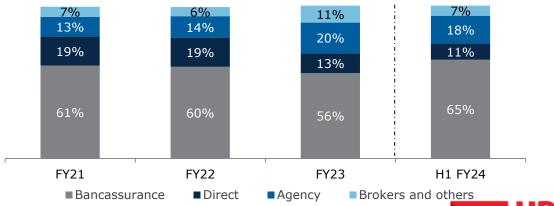
**Balanced product mix** 



- 1. Based on Credit Protect new business premium
- 2. Based on Individual APE

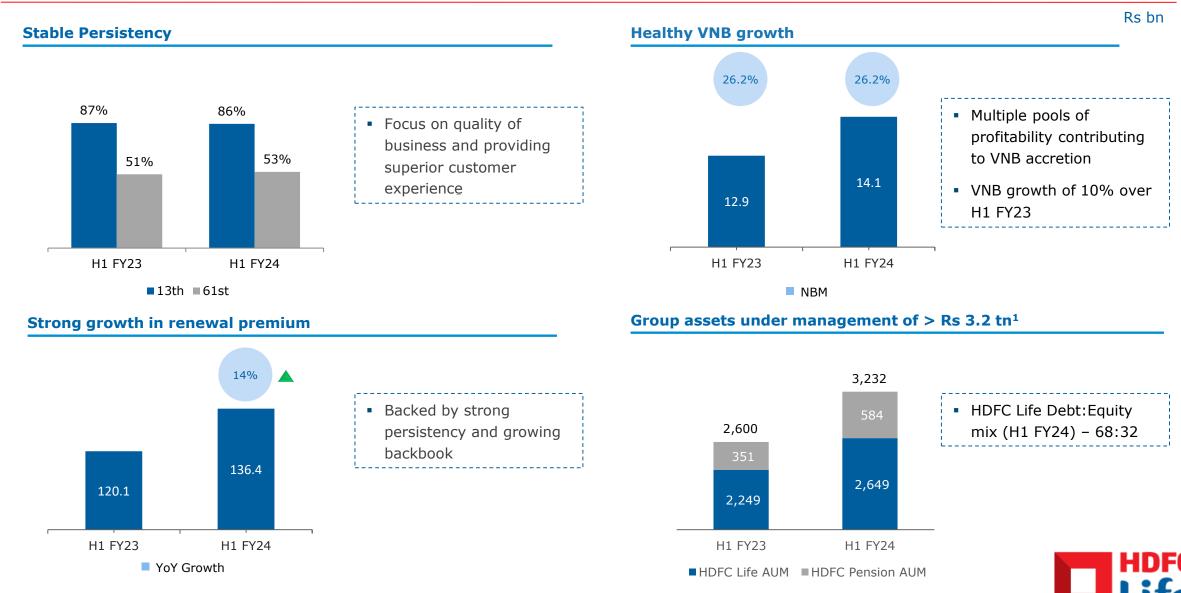


#### Focus on diversified channel mix<sup>2</sup>





## Robust delivery across key metrics (2/2)



1. Group assets under management (AUM) includes AUM of HDFC Life and HDFC Pension (subsidiary)







## Agenda



### **Performance Snapshot**



### **Business Overview**



### **Other Business Highlights**



### Life insurance in India

### Key elements of our strategy

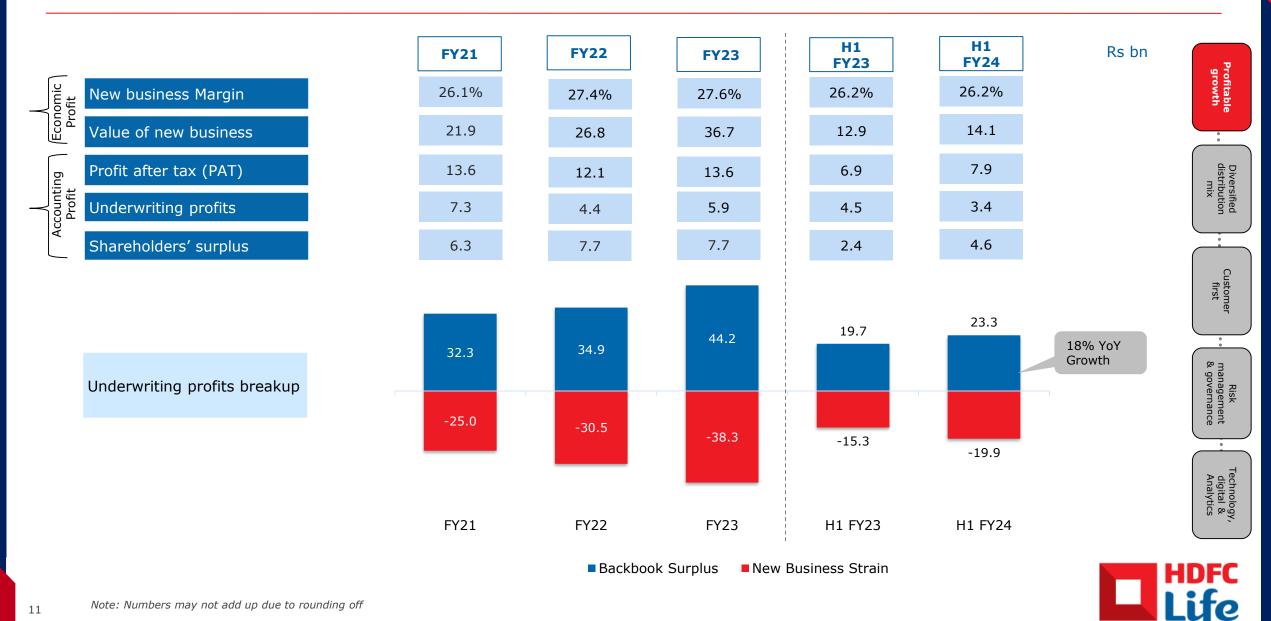


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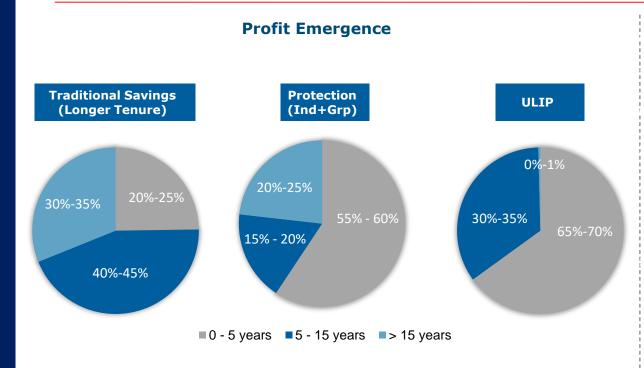
Future ready organisation: Leveraging technology, digital and analytics



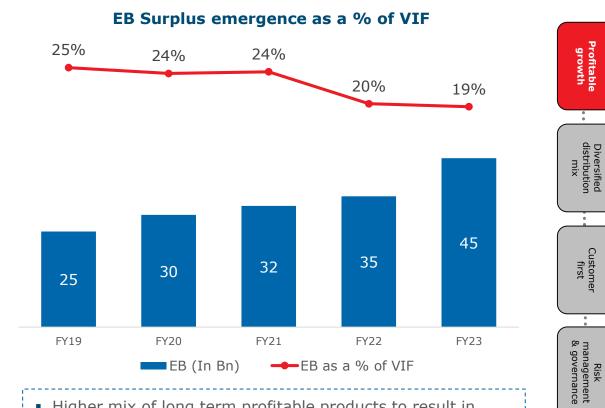
### Focus on profitable growth



## Emergence of Existing Business (EB) Surplus



- Shift in product profile to longer term savings over last 3-4 years
- Profit emergence is higher for longer tenure products, albeit over a longer time frame
  - $\circ \sim 3/4^{\text{th}}$  of profits emerge after 5 years

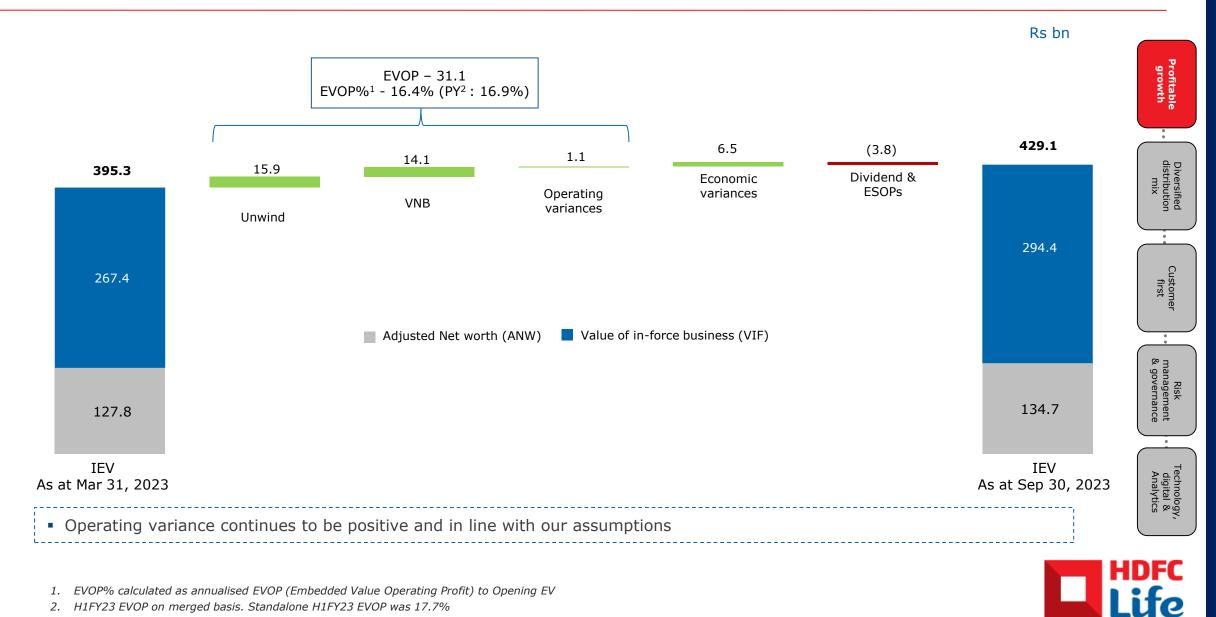


- Higher mix of long term profitable products to result in profit emergence over longer time horizon
- Track record of positive operating variance indicates high likelihood of profit emergence as per assumptions



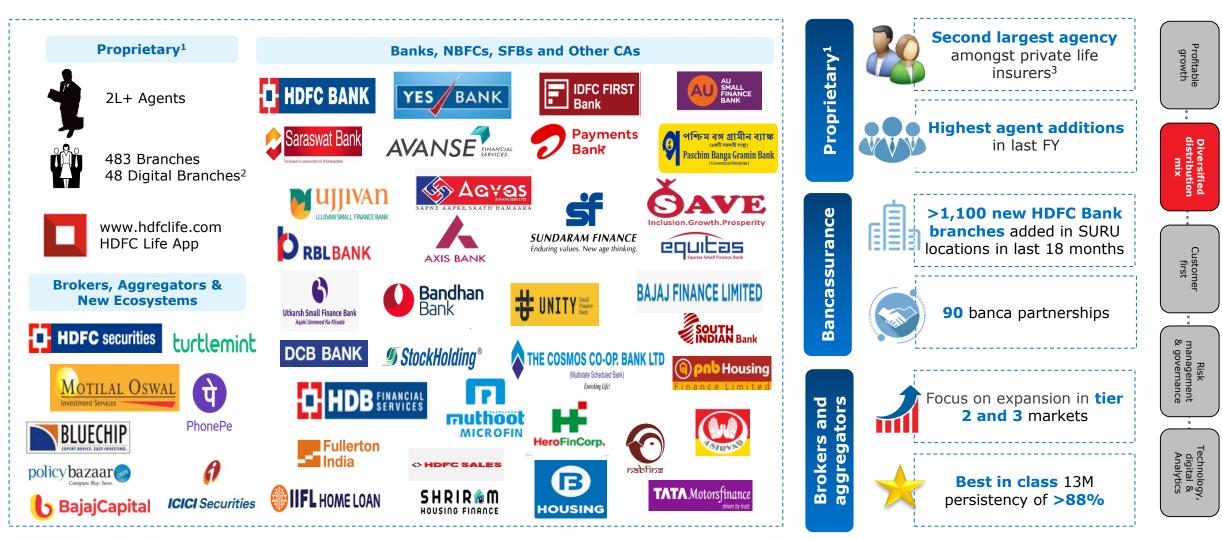
Technology, digital & Analytics

## Analysis of change in IEV



2. H1FY23 EVOP on merged basis. Standalone H1FY23 EVOP was 17.7%

## Diversified distribution enabled by multiple levers



**HDFC** Life

- 1. Proprietary channels include Agency, Direct and Online
- 2. Digital Branches: Virtual branch for servicing customer requests remotely through dedicated app and webpage
- 3. Based on 12MFY23

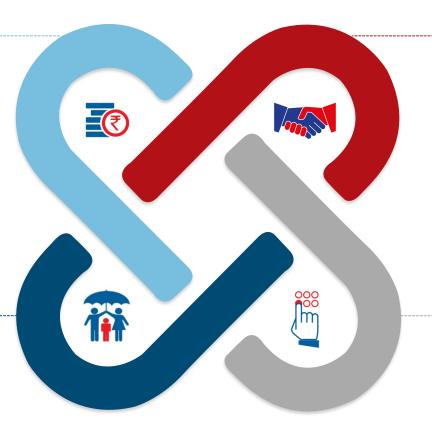
## Diversified distribution mix growth strategy

### Agency

- Segregating Growth (tier 1) and Focus (tier 2,3) markets
- Developing micro market strategy
- Acquisition of Exide Life strengthened presence in South India, especially in tier 2 and 3 markets

### Bancassurance

- Increasing **penetration** across all customer segments
- HDFC Bank: Expanding in SURU (Semi-urban and rural) markets
- Sharper focus on cross-sell and up-sell to existing customers



### **Other Key Alliances**

- Gained significant experience of working in multi-tie
- New tie-ups with partners like Indian Post Payments Bank, AU Small Finance Bank allows entry into new market segments
- Strong growth momentum across multiple partners

### **Direct/ Digital**

- Leveraging analytics for crosssell/upsell
- Simplifying and personalizing journey to offer better experience and attract younger customers
- Partnering with start-ups through Futurance program



Profitable growth

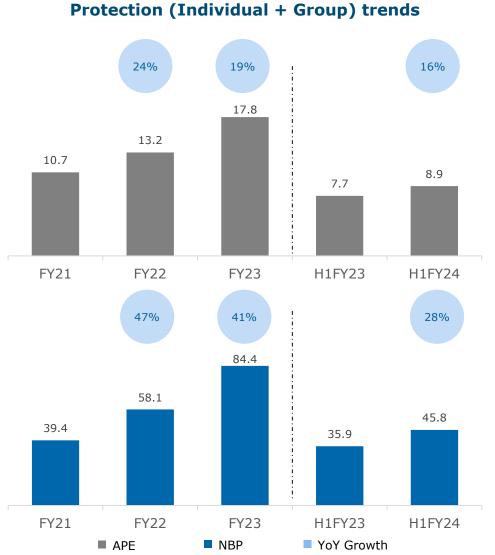
Diversified distribution mix

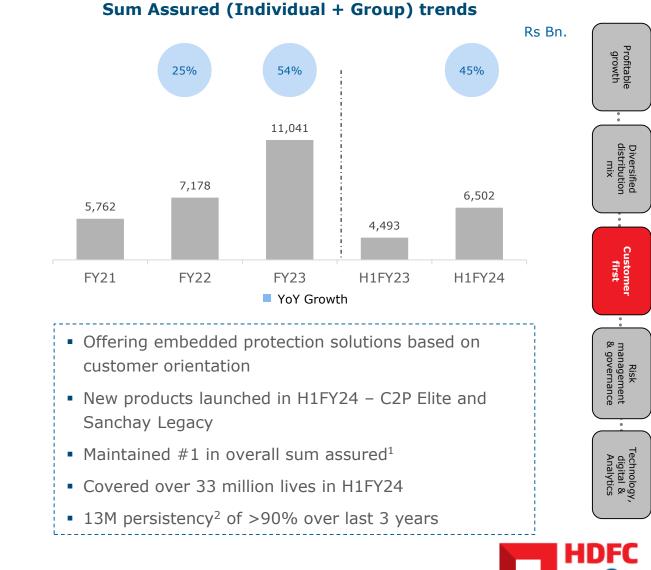
> Customer first

Risk management & governance

Technology, digital & Analytics

### Focus on protection





- Based on H1FY24
- 2. Retail protection persistency

### Product mix across key channels<sup>1</sup>

	Segment	FY21	FY23	H1 FY23	H1 FY24		Segment	FY21	FY23	H1 FY23	H1 FY24
8	UL	27%	24%	26%	33%		UL	10%	10%	11%	17%
	¦Par	37%	27%	29%	29%	lo V	¦Par	37%	33%	39%	34%
Banca	Non par savings	30%	42%	37%	27%	Agency	Non par savings	39%	49%	39%	36%
õ	Term	4%	3%	3%	4%	۷	Term	11%	6%	7%	8%
	Annuity	2%	4%	4%	6%		Annuity	3%	3%	4%	5%
	UL	33%	27%	25%	34%		UL	1%	1%	1%	3%
e, ť	Par	10%	13%	15%	12%	SIS	Par	53%	31%	51%	46%
Direct/ Online <sup>3</sup>	Non par savings	22%	35%	32%	23%	Brokers	Non par savings	42%	62%	39%	31%
	Torm	15%	5%	4%	6%	B	Term	4%	5%	6%	16%
Ξŏ	Term	13/0									

	Segment	FY21	FY23	H1 FY23	H1 FY24
>	UL	24%	19%	21%	28% ¦
Company	Par	34%	27%	31%	30%
Ë	Non par savings	31%	45%	37%	28% ¦
ပိ	Term	7%	4%	4%	6% ¦
	<u>'Annuity</u>	<u>5%</u>	5%	L <u>6%</u>	<u>   8%    </u>

uo		FY21	FY23	H1 FY23	H1 FY24
Protection	Based on Total APE	13%	13%	16%	17%
Pro	Based on NBP	20%	29%	32%	35%

	FY21	FY23	H1 FY23	H1 FY24
Based on Total APE	5%	6%	7%	8%
Based on NBP	20%	20%	23%	18%

Profitable growth

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Diversified distribution mix

Customer first

Risk management & governance

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Technology, digital & Analytics

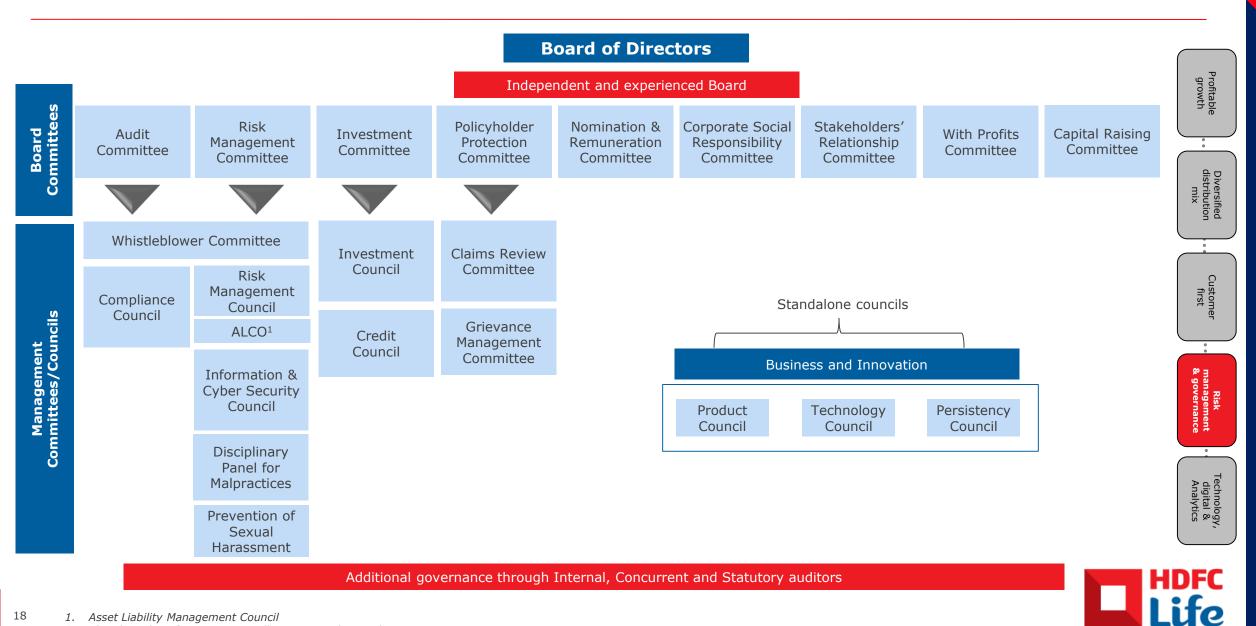
HDFC Life

1. Based on Individual APE, Term includes health business. Percentages are rounded off

2. Includes banks, other corporate agents and online business sourced through banks / corporate agents

*3. Includes business sourced through own website and web aggregators* 

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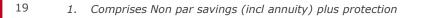


- Asset Liability Management Council 1.
  - 2. The above list of committees is illustrative and not exhaustive
- 18

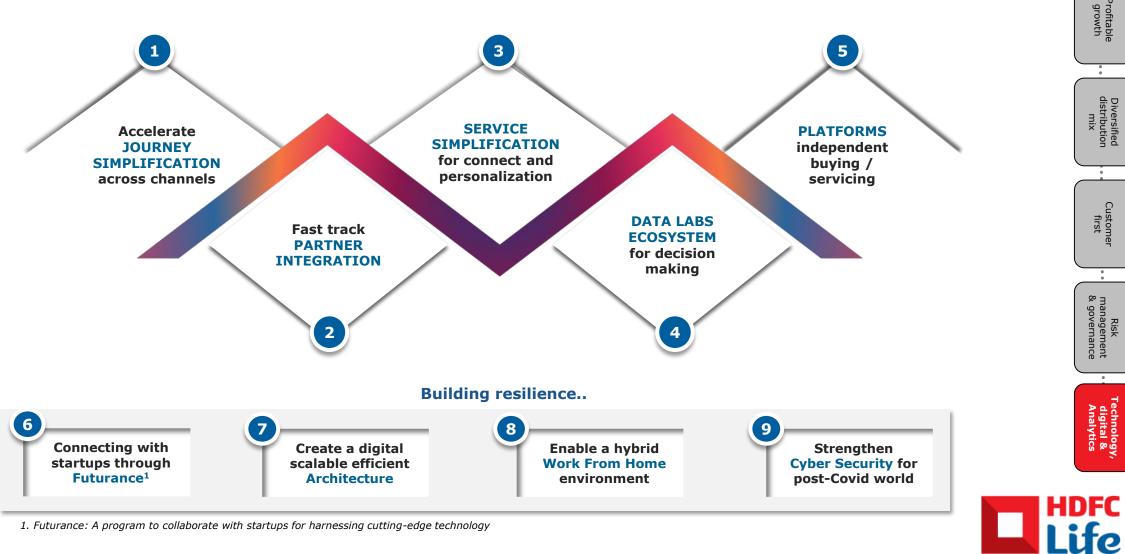
## Financial risk management framework

	Natural hec	ges					Product design & mix monitoring
<ul> <li>Unit linked and new</li> </ul>	ngevity businesses on par savings pro counter-parties for	ducts				<ul> <li>Retuage a</li> <li>Defedefen</li> </ul>	ent assumptions and pricing approach arn of premium annuity products (>95% of annuity); Average at entry ~58 years arred as % of total annuity business < 30% with average rment period <4 yrs ular monitoring of interest rates and business mix
	ALM approach	1		Ма	anaging Risk		Residual strategy
protection portfol convexity	matching for non p lio to manage non l portfolio to manag natching)	parallel shi	ts and		Π	amo	ernal hedging instruments such as FRAs, IRFs, swaps ingst others isurance
					H1 FY24		
	F	Y23					Sensitivity remains range-bound on the back of
Sensitivity	Overall	Y23 Non		Overall	N	on par <sup>1</sup>	Sensitivity remains range-bound on the back of calibrated risk management
Sensitivity Scenario		Non	oar <sup>1</sup> VNB Margin	EV V			
	Overall EV VNB	Non EV	VNB Margin	EV V Ma	N NB EV	VNB Margin	calibrated risk management

Life



### Aligned to make life simpler for customers



Profitable growth

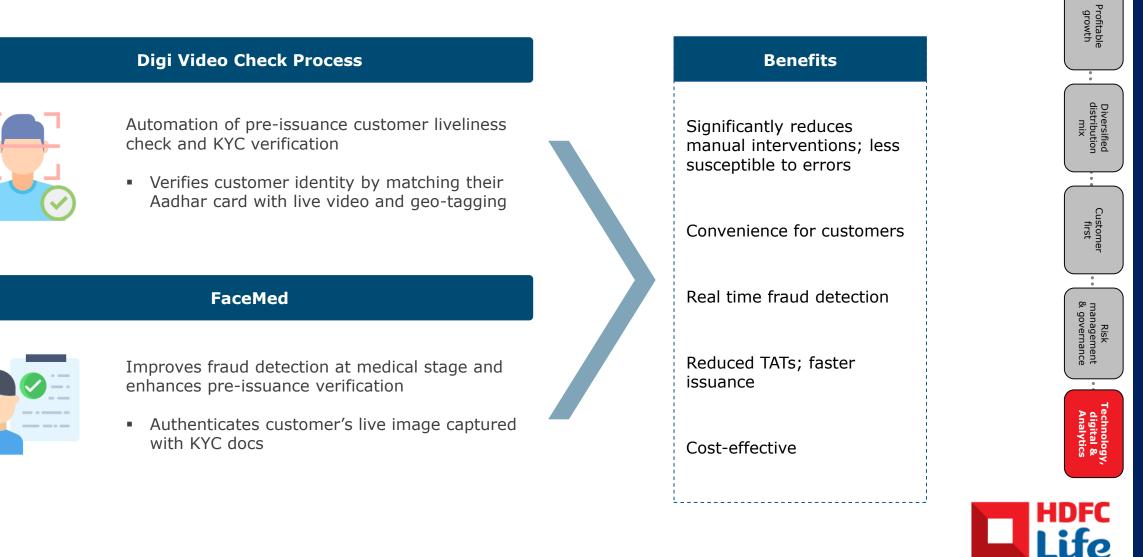
Customer first

1. Futurance: A program to collaborate with startups for harnessing cutting-edge technology

## Journey Simplification

Using new age technologies to ease customer onboarding and improve experience

Incorporating facial recognition solutions for easier KYC verification and faster underwriting



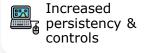
## **Project Inspire**

### Future-ready digital transformation

Reimagining our systems and processes by investing in new technologies and capabilities

#### Profitable growth **Envisioned tracks for transformation** Diversified distribution mix ++\*\$ <u>+1+</u> **Business** Data Product CRM Process Integration Platforms configurator Management Customer first Human Hierarchy & Centralized Quality CoE Resource incentive communication Management Management Risk management & governance Our end state Experiential hub Enriched customer (f)) Efficient customer & Data-driven Customer 360 interactions 魚 partner onboarding recruitments view Technology, digital & Analytics AI / ML driven Enhanced productivity Enhanced « 🜐 » Automated Increased Hypercustomer interactions ≣<sup>1</sup> issuance personalization















## Agenda



### **Performance Snapshot**



### **Business Overview**

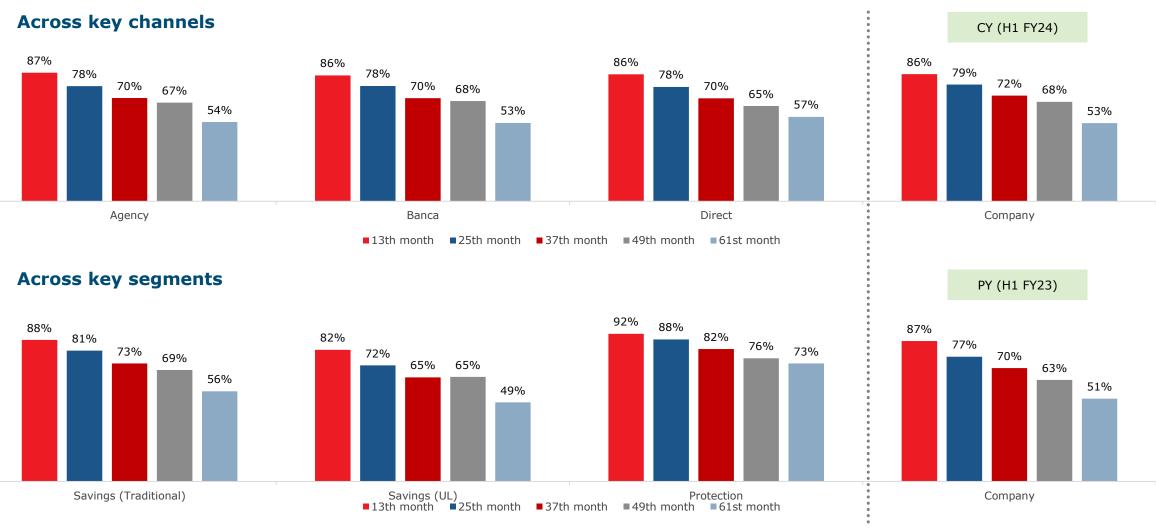
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### **Other Business Highlights**



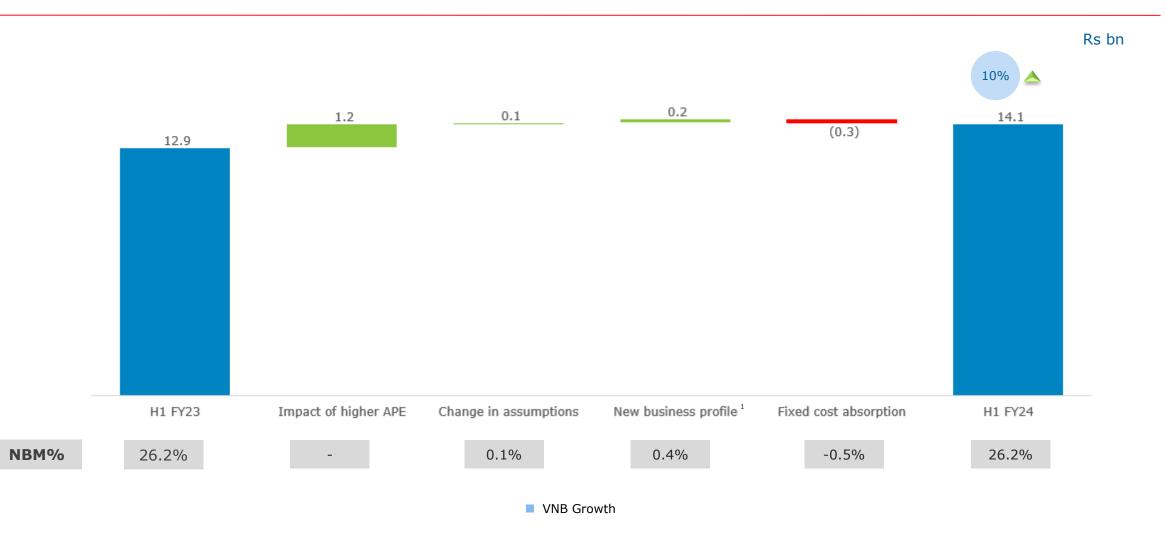
### Life insurance in India

### Persistency trends for HDFC Life





## Improving VNB trajectory



**HDFC** Life

1. Reflects the impact of difference in mix of segment/distribution channel/tenure/age/sum assured multiple etc

## Sensitivity analysis – H1FY24

Analysis based on key metrics	Scenario	Change in VNB Margin <sup>1</sup>	% Change in EV
Change in			
Reference rate	Increase by 1%	-1.5%	-2.8%
	Decrease by 1%	0.7%	2.7%
Equity Market movement	Decrease by 10%	-0.2%	-1.4%
	Increase by 10%	-0.5%	-0.1%
Persistency (Lapse rates)	Decrease by 10%	0.5%	0.2%
	Increase by 10%	-0.5%	-0.8%
Maintenance expenses	Decrease by 10%	0.5%	0.8%
Acquisition	Increase by 10%	-3.7%	NA
Expenses	Decrease by 10%	3.7%	NA
	Increase by 5%	-1.6%	-1.1%
Mortality / Morbidity	Decrease by 5%	1.6%	1.1%
Tax rate <sup>2</sup>	Increased to 25%	-4.9%	-9.0%



1. Post overrun total VNB for Individual and Group business

2. The tax rate is assumed to increase from 14.56% to 25% and hence all the currently taxed profits in policyholder/shareholder segments are taxed at a higher rate. It does not allow for the benefit of policyholder surplus being tax-exempt as was envisaged in the DTC Bill.

## Summary of Milliman report on our ALM approach – FY23

Scope of review	Portfolios reviewed
<ul> <li>Assess appropriateness of ALM strategy to manage interest rate risk in non-par savings business</li> <li>Review sensitivity of value of assets and liabilities to changes in assumptions</li> </ul>	<ul> <li>Portfolio 1: Savings and Protection – All non-single premium non-par savings contracts and group protection products</li> <li>Portfolio 2: All immediate and deferred annuities</li> </ul>

Description	Stress scenarios tested	Net asset liability position
Interest rate scenarios	Parallel shifts/ shape changes in yield curve within +- 150 bps of March 31 <sup>st</sup> 2023 Gsec yield curve	Changes by $< 5.5\%$
Interest rate + Demographic scenarios	Interest rate variation + changes in future persistency/ mortality experience	Changes by $< 9\%$
100% persistency and low interest rates	100% persistency with interest rates falling to 4% p.a. for next 5 years, 2% p.a for years 6 -10 and 0% thereafter	Still remains positive

### **Opinion and conclusion**

ALM strategy adopted for Portfolios 1 and 2 is appropriate to:

- meet policyholder liability cash flows
- protect net asset-liability position thereby limiting impact on shareholder value



## ESG at a glance

	The 5 Pillars of ESG	Environment	Social	Governance
1.	Ethical Conduct & Governance	Board approved Environment and Climate Change Policy	<ul> <li>Launched Employee Resource Groups (ERGs) - Women in insurance, Life of Pride and Happiness at work to create a more inclusion warkshops</li> </ul>	<ul> <li>ESG governed by the Board CSR &amp; ESG Committee and driven by the ESG Management Committee and cross functional teams</li> </ul>
2.	Responsible Investment	<ul> <li>Climate-related performance disclosed in accordance with the <b>TCFD</b> (Taskforce on Climate-related Financial Disclosures) recommendation</li> </ul>	<ul> <li>inclusive workplace</li> <li>Formulated Health &amp; Safety Policy to foster a culture of holistic well-being</li> </ul>	ESG Governance Committee     constituted under the investment team
	Diversity, Equity and Inclusion (DE&I)	<ul> <li>Renewable energy consumption increased by ~55% (from 239.8 MWh</li> </ul>	Women in workforce: 26.3%	for integration of ESG factors in the fund management process and engagement with the investee companies
	Holistic Living Sustainable . : Operations	<ul> <li>in FY22 to 530.8 MWh in FY23)</li> <li>Increased focus on <b>Circularity</b> and <b>Digitisation</b> for ensuring Sustainable operations (For detailed disclosures and KPIs, refer to the Integrated Annual Report FY 2022-23)</li> </ul>	Average hours of training per FTE: 60.2	<ul> <li>Responsible Investment (RI) Policy and framework for integrating ESG issues into investment decisions</li> </ul>
			<ul> <li>CSR contribution: 19.5 crore</li> <li>No. of beneficiaries: 11.45 lakh</li> </ul>	<ul> <li>Asset classes covered under RI: Equity and equity-related securities, Alternate Investment Funds (AIFs),</li> </ul>
			UN SDGs covered: 14 of 17     Customer Satisfaction     (CSAT) Score (weighted	<ul> <li>Investment Trusts, Corporate Bonds &amp; Government Securities</li> <li>Materiality Assessment conducted as per</li> </ul>
			(CSAT) Score (weighted average of FY 2022-23): <b>90.7%</b>	GRI Universal Standard 2021
			Overall Claim Settlement     Ratio: <b>99.7%</b>	Voluntary disclosure of UN-PRI Report for FY 2022-23

Click here:

HDFC Life ESG Report

HDFC Life ESG Presentation



## Financial and operational snapshot (1/2)

		H1 FY24	H1 FY23*	Growth	FY23*	FY22	FY21
New Business Premium (Indl. + Group)		129.7	113.2	15%	290.9	241.5	201.1
Renewal Premium (Indl. +Group)		136.4	120.1	14%	284.5	218.1	184.8
Total Premium		266.1	233.3	14%	575.3	459.6	385.8
Individual APE		44.8	41.1	9%	114.0	81.7	71.2
Overall APE		53.7	49.1	9%	133.4	97.6	83.7
Profit after Tax		7.9	6.9	15%	13.6	12.1	13.6
- Policyholder Surplus		3.4	4.5	-25%	5.9	4.4	7.3
- Shareholder Surplus		4.6	2.4	90%	7.7	7.7	6.3
Dividend Paid		4.1	3.6	14%	3.6	4.1	-
Assets Under Management		2,648.7	2,249.0	18%	2,387.8	2,041.7	1,738.4
Indian Embedded Value		429.1	360.2	19%	395.3	329.6	266.2
Net Worth	(1)	133.8	122.8	9%	129.7	154.0	84.3
NB (Individual and Group segment) lives insured (Mn.)		33.2	28.5	16%	68.5	54.1	39.8
No. of Individual Policies (NB) sold (In 000s)		476.2	434.7	10%	1,054.1	915.1	982.0

Rs bn.

1. Comprises share capital, share premium and accumulated profits/(losses)

\* H1FY23 and FY23 numbers are on a merged basis



## Financial and operational snapshot (2/2)

		H1 FY24	H1 FY23*	FY23*	FY22	FY21
Overall New Business Margins (post overrun)		26.2%	26.2%	27.6%	27.4%	26.1%
Operating Return on EV		16.4%	16.9%	19.7%	16.6%	18.5%
Total Expenses (OpEx + Commission) / Total Premium		19.7%	19.3%	19.8%	16.5%	16.4%
Return on Equity	(1)	12.0%	12.4%	11.9%	10.1%	17.6%
Solvency Ratio		194%	210%	203%	176%	201%
Persistency (13M / 61M)		86%/53%	87%/51%	87%/52%	87%/54%	85%/49%
Individual WRP Market Share (%)		15.7%	16.1%	16.5%	14.8%	15.5%
Business Mix (%)						
<ul> <li>Product (UL/Non par savings/Annuity/Non par protection/Par)</li> </ul>	(2)	28/28/8/6/30	21/37/6/4/31	19/45/5/4/27	26/33/5/6/30	24/31/5/7/34
- Indl Distribution (CA/Agency/Broker/Direct)	(2)	65/18/7/11	57/18/8/17	56/20/11/13	60/14/6/19	61/13/7/19
- Total Distribution (CA/Agency/Broker/Direct/Group)	(3)	25/8/3/11/54	24/8/3/16/49	25/9/4/13/49	24/6/2/16/52	25/6/2/17/50
- Share of protection business (Based on Indl APE)		5.9%	4.4%	4.1%	5.6%	6.8%
- Share of protection business (Based on Overall APE)		16.6%	15.6%	13.3%	13.6%	12.8%
- Share of protection business (Based on NBP)		35.3%	31.7%	29.0%	24.0%	19.6%

1. Calculated using net profit and average net worth for the period (Net worth comprises Share capital, Share premium and Accumulated profits). Opening networth for FY23 has been adjusted in line with the scheme of merger approved by the court

2. Based on individual APE. UL: Unit Linked, Trad: Traditional, Par: Participating & CA: Corporate Agents. Percentages are rounded off

3. Based on total new business premium including group. Percentages are rounded off

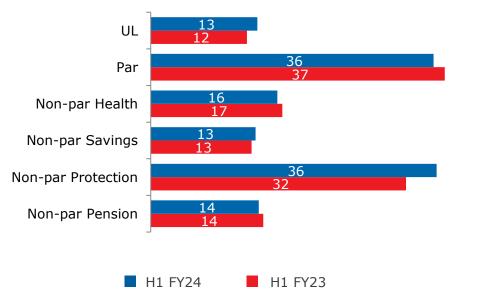
\* H1FY23 and FY23 numbers are on a merged basis



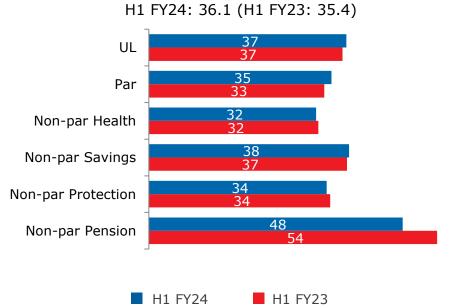
## Segment wise average term and age<sup>1</sup>



H1 FY24: 23.4 (H1 FY23: 23.1)



### Average Customer Age excluding annuity (Yrs)



• Focus on long term insurance solutions, reflected in terms of long policy tenure

• Extensive product solutions catering customer needs across life cycles from young age to relatively older population











## Agenda



### **Performance Snapshot**



### **Business Overview**

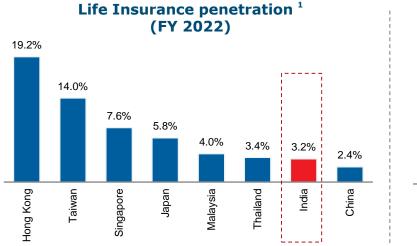


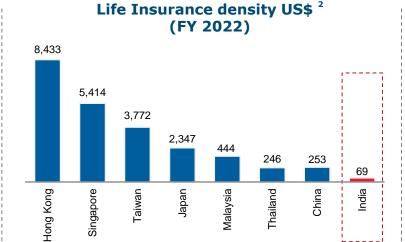
### **Other Business Highlights**



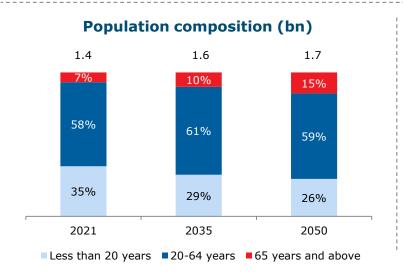
### Life insurance in India

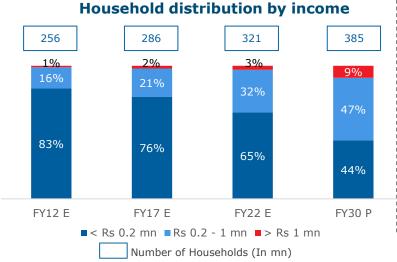
## Growth opportunity: Under-penetration and favorable demographics





- India remains vastly under-insured, both in terms of penetration and density
- Huge opportunity to penetrate the underserviced segments, with evolution of the life insurance distribution model





- India's insurable population estimated to be at  $\sim$ 1 bn by 2035
- Number of middle income households is expected to almost double to 181 mn between FY22 and FY30

 High proportion of this increase is expected to come from semi-urban and rural areas

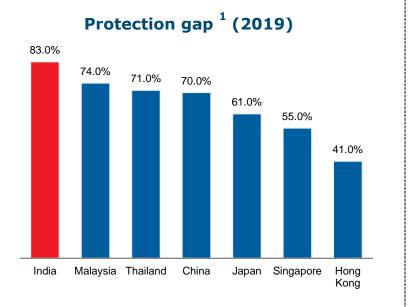
1. Penetration as measured by premiums as % of GDP,

2. Density defined as the ratio of premium underwritten in a given year to the total population

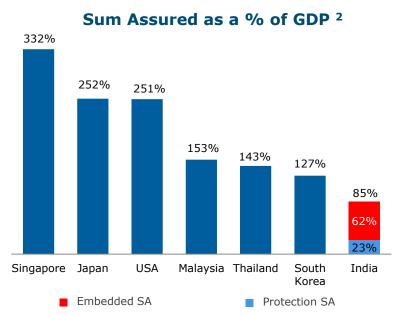
Source: Swiss Re, MOSPI, United Nations World Populations Prospects Report (2022), CRISIL "The big shift in financialisation" report 2022



## Low levels of penetration: Life protection

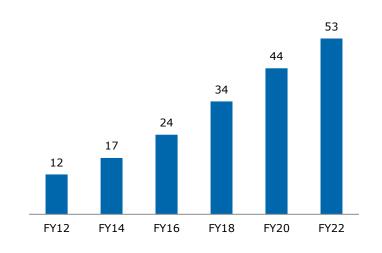


- India has the highest protection gap in the region
- Savings and life insurance coverage growth lagged economic and wage growth
- Protection gap growth rate to grow at ~4% per annum



- India has the lowest sum assured (SA) as a % of GDP amongst its peers
- opportunity for protection growth in life insurance due to:
  - Rising middle income,
  - Increasing financial literacy
  - Limited life cover represents

### Trend of retail loans <sup>3</sup> (Rs Tn.)



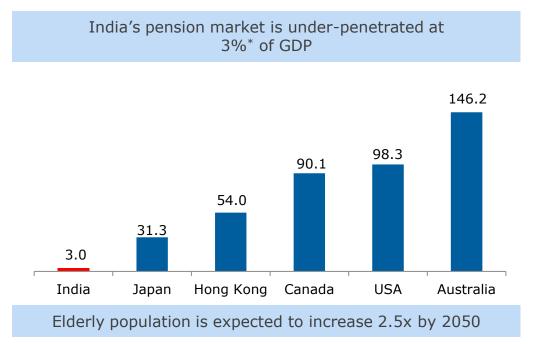
- Retail credit has grown at a CAGR of 16% over last 10 years
- Credit life need would be spurred by:
  - $\circ~$  increasing retail indebtedness
  - Increasing attachment rates
  - Increasing value penetration,
  - Growing lines of business



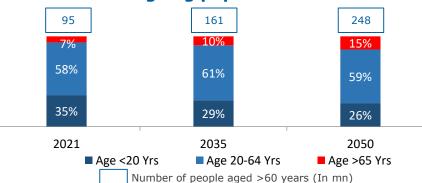
- 1. Swiss Re (Based on respective financial year of the countries)
- 2. Jefferies "Composite Insurance License in India: Taking a Leaf from Global Experience" report 2022

3. Kotak institutional equities

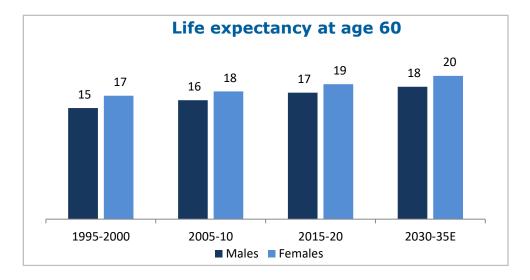
### Macro opportunity: Retiral solutions



#### Ageing population



#### Improvements in life expectancy will lead to an average post retirement period of 20 years

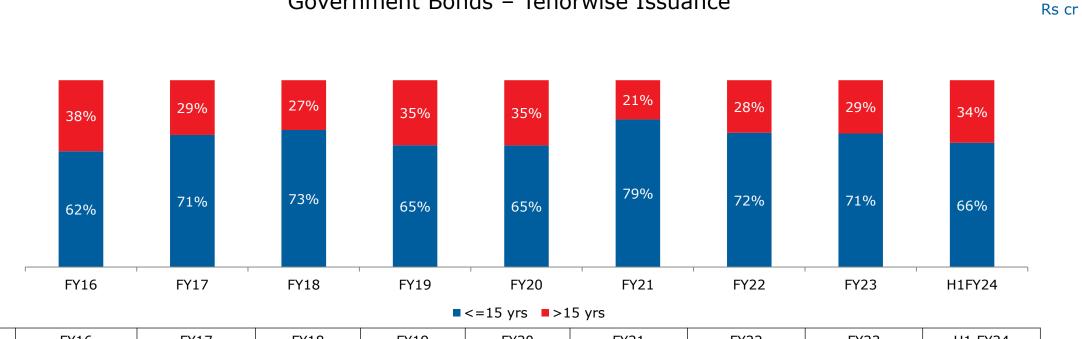


- Average household size has decreased from 4.6 in 2001 to 3.9 in 2018
- Total Pension AUM is expected to grow to Rs 118 Tn by 2030 (about 1/4<sup>th</sup> accounted by NPS)
- Mandatory schemes to increase coverage for both unorganized and organized sectors



Source: OECD 2021, Milliman Asia Retirement Report 2017; Survey by NSSO, Ministry of statistics and Programme implementation Crisil PFRDA, Census of India, United Nations World Populations Prospects Report (2022) \* Comprising pension assets / funds

### Government bond auctions



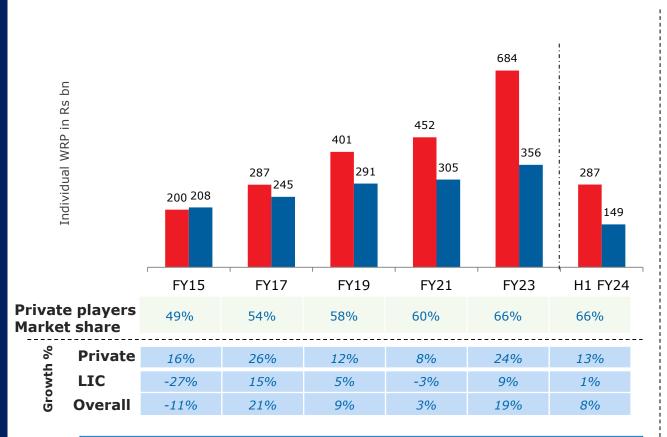
Government Bonds – Tenorwise Issuance

	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	H1 FY24
<=15 yrs	3,66,500	3,73,525	4,97,579	3,82,941	4,44,000	10,01,835	8,48,000	10,04,000	5,62,000
>15 yrs	2,25,000	1,54,520	1,80,529	2,04,000	2,38,000	2,65,575	3,31,000	4,01,000	2,87,000
Total	5,91,500	5,28,045	6,78,108	5,86,941	6,82,000	12,67,410	11,79,000	14,05,000	8,49,000

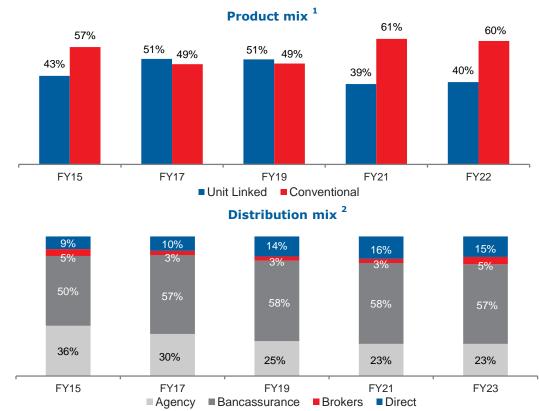
- Auction of >15 year maturity bonds has been ~25-30% on an average which facilitates writing annuity business at scale
- Budget estimate of gross government borrowing for FY24 is at Rs 15.4 trillion



### Industry new business trends



- Private sector remained at higher market share than LIC FY16 onwards
- Amongst private insurers, insurers with a strong bancassurance platform continue to gain market share



- Product mix has recently moved towards conventional business for the private players with high focus on non-par savings, protection
- Banca sourced business continues to dominate the channel mix on the back of increasing reach of banks along with increase in share of direct channel

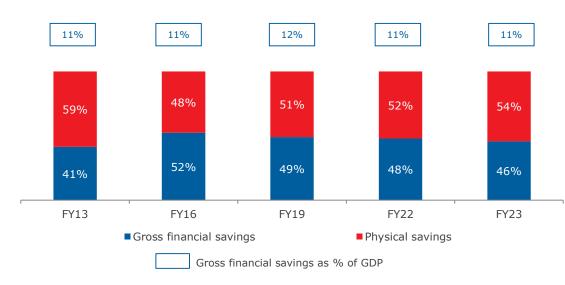


Source: IRDAI and Life Insurance Council;

1. Based on Overall WRP (Individual and Group)

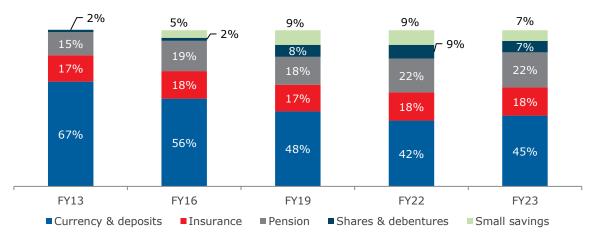
2. Based on Individual New business premia for all private players

## Life Insurance: A preferred savings instrument



#### Household savings composition

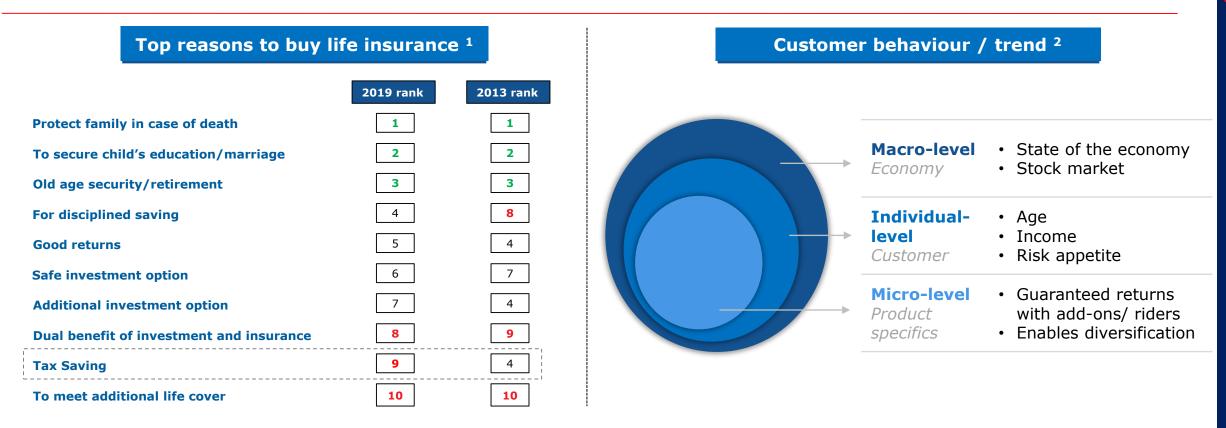




- Increasing preference towards financial savings with increasing financial literacy within the population
- Various government initiatives to promote financial inclusion:
- Implementation of JAM trinity. Deposits in PMJDY accounts nearly doubled in 4 years from INR 0.96 Tn to INR 1.95 Tn
  - Nearly 90% of people in the country have a bank account, without any sharp urban-rural divide
- Launch of affordable PMJJBY and PMSBY social insurance schemes
- Atal Pension Yojana promoting pension in unorganized sector



## Reasons for buying insurance – Tax as a reason has declined



- Major reasons to buy life insurance continue to be protection for family, securing child's needs and retirement planning
- Tax saving is the 9<sup>th</sup> reason to buy life Insurance, compared to 4<sup>th</sup> in 2013
- Share of >2.5 lakh ATS has increased from less than 1/5<sup>th</sup> to ~1/4<sup>th</sup> within ULIP business in the last 3 years (despite tax being applicable in that category in the last 2 years)



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