



*Sar utha ke jiyó!*

**HDFC**Life  
**Tech @ dge**



# The world was changing at an accelerated pace - An Internet minute in 2020



*There was a shift in the way services were delivered and measured...*





# Sectors getting disrupted by digital natives and platforms

	2006 - 10	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Lending Marketplace	Deal4Loans bankbazaar.com				NAMASTE CREDIT paisabazaar	kredX CoinTribе	Biz2Credit				
Consumer Lending					PaySense rupeek	zest Simpl	InCred! kizahk	LAZYPAY happyEMI	TALA	branch JUMO	
SME Lending				CAPITAL FLOAT NEOGROWTH	LENDINGKART	ziploan	VAYANA LOANS 4 SME	CREDABLE SME CORNER			
P2P Lending			i-lend.in		Lenden FAIRCENT	MONEXO Lendbox	finzy			RupeeCircle	
Financial Inclusion						mahagram		kaleidofin Finlek	munshi G		
Neo Bank / Accounting							Niyo VYAPAR	OPEN OkCredit	KhataBook	यो walrus	
Neo-Entrants							Google amazon Flipkart	OLA	udaan OYO	practo	
B2C Payments	paytm freecharge		Zaggle		INSTAREM	Paymatrix	PhonePe	true balance	CRED		
B2B Payments	Pine Labs PayMate	PayU m swipe	JUSPAY happy instamojo	AirPay Payswiff	novopay	Razorpay PayPhi zeta	Perpule	PayNearby SAFEXPAY	BharatPe		
Investment & PFM	ZERODHA FUNDSINDIA		scripbox ArthaYantra		Money View ETMONEY	smallcase fisdом	KUVERA Groww	Streak	CUBE Wealth INDwealth	wealthbucket	Fintso
Insurance	policy bazaar	easy policy		Coverfox.com PolicyX.com	turtlemint	ETINSURE RenewBuy		digit OCKO	toffee McXtra Riskcovry		
Fintech Enablers	Perfios		CREDITVIDYA	rupee power		Think Analytics	CredoLab ACTIVE.AI	recko kuliza	fintuple SETU		

# ...and disrupted by changing customer experience expectations

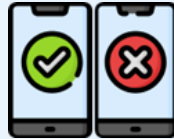
Journeys in Clicks  
vs. Days



Blog & Reviews



Compare and buy



Idiot Proof UI / UX



Touch Offline &  
Buy Online



Multichannel



15-day return



Network speed



Rent vs. buy

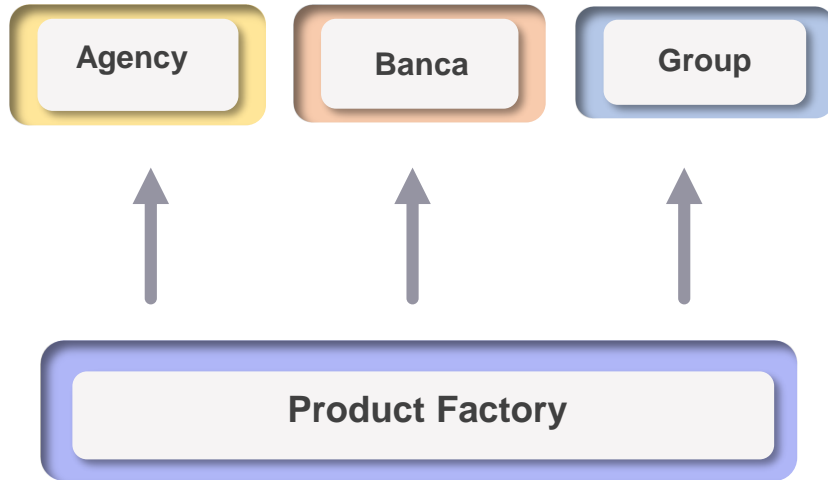


# So, what have we been doing at HDFC Life?

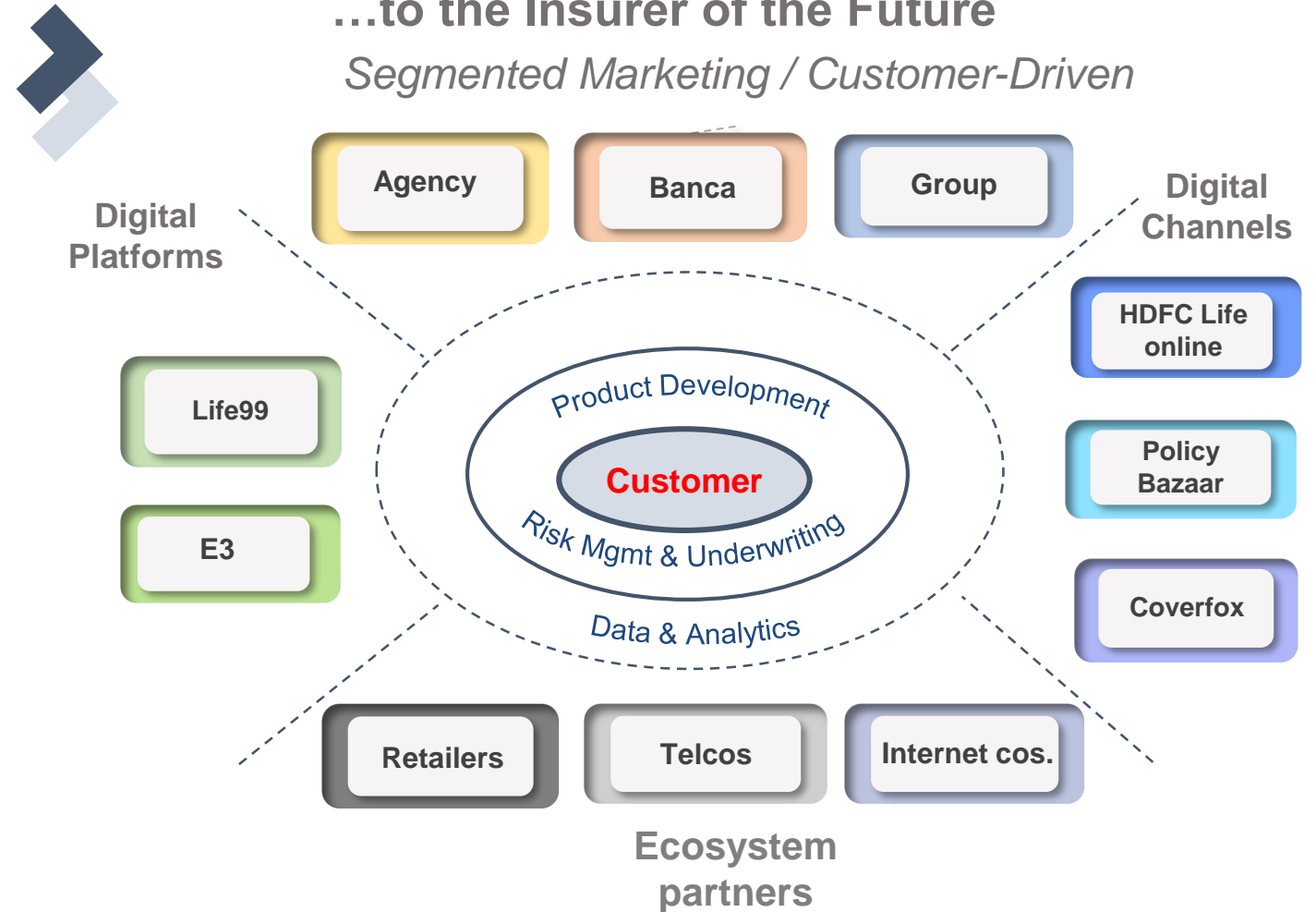


# In the context of the new world HDFC Life changed its operating model...

**From the Traditional Insurer...**  
*Top Line Marketing / Product Driven*

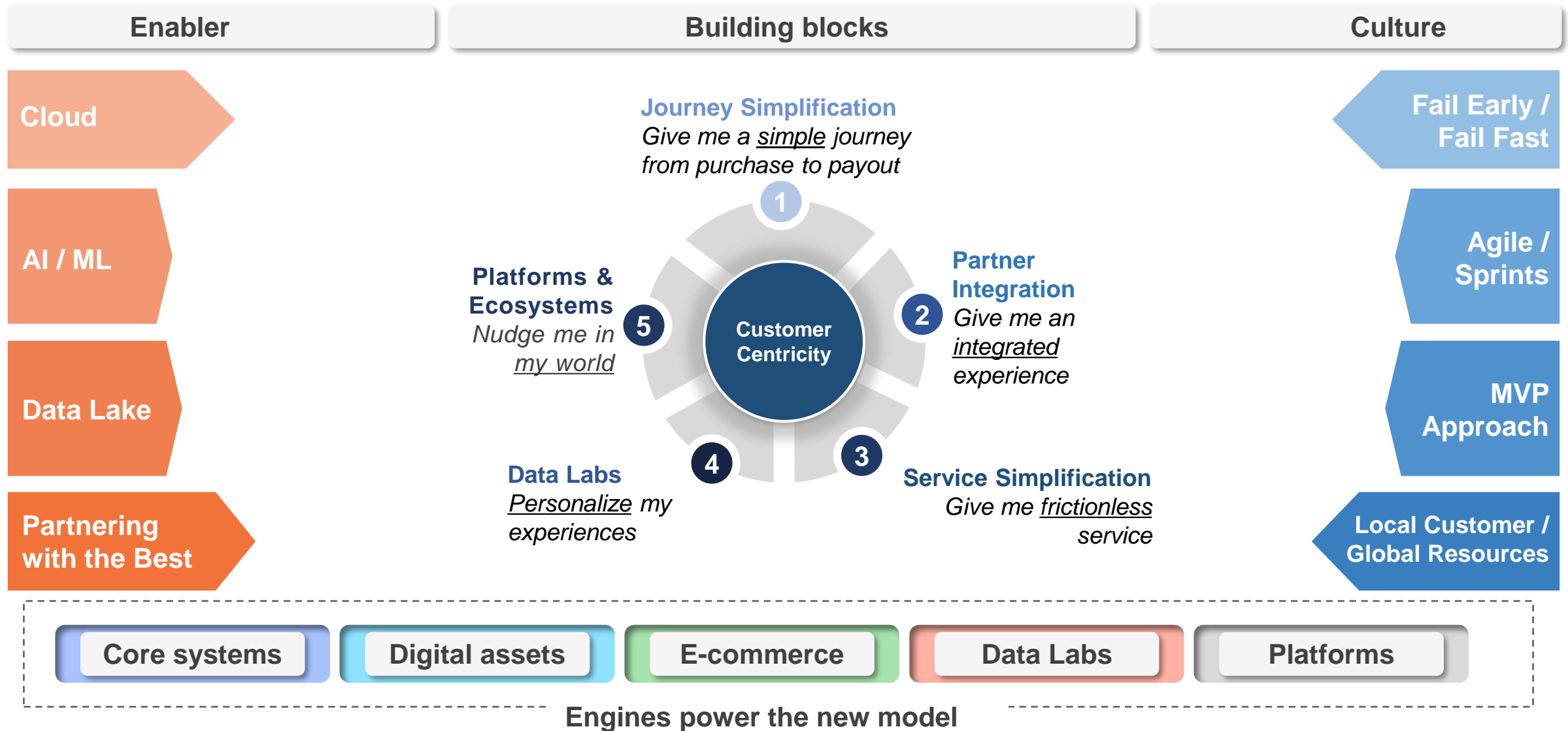


**...to the Insurer of the Future**  
*Segmented Marketing / Customer-Driven*



**...The operating model moved from product-centric to being customer-centric**

# ...and created multiple cognitive engines to serve the operating model...

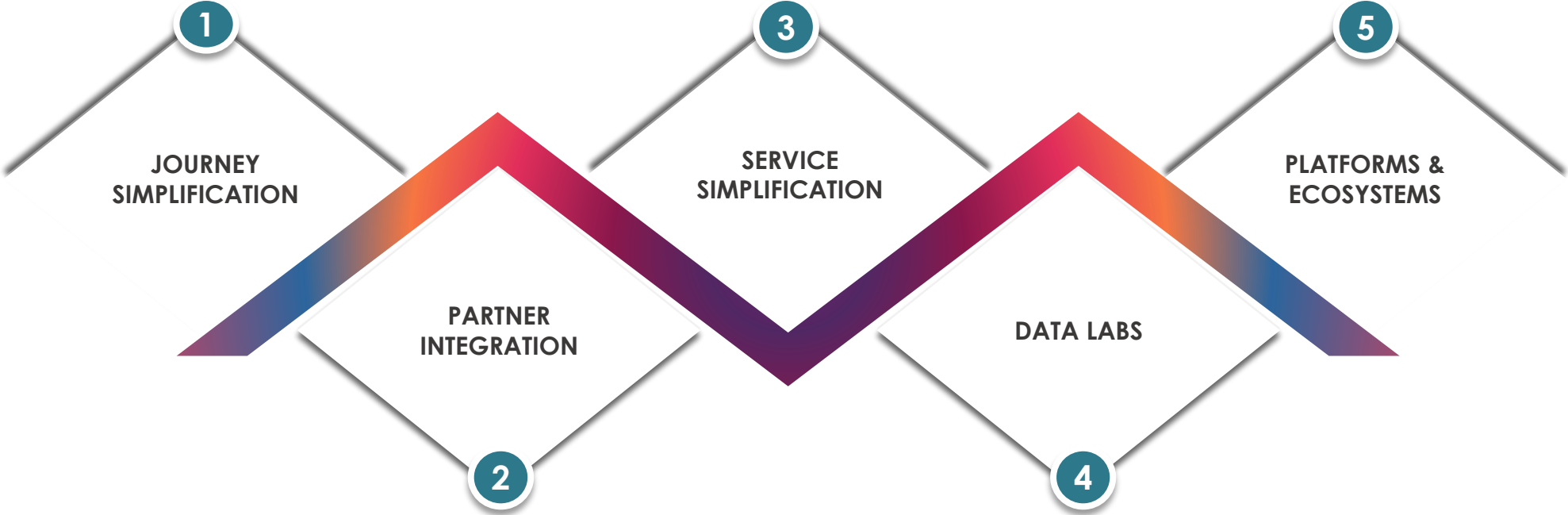




# Cognitive engines rapidly developed a suite of products and microservices



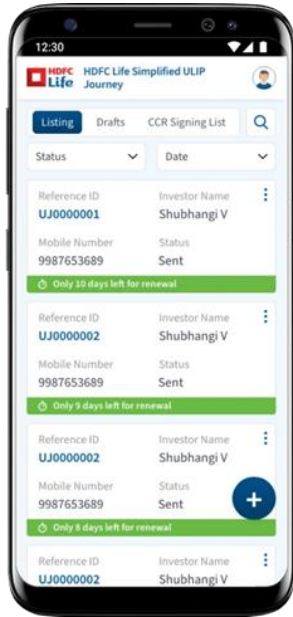
# aligned to make life simple for the customer .....in a resilient environment



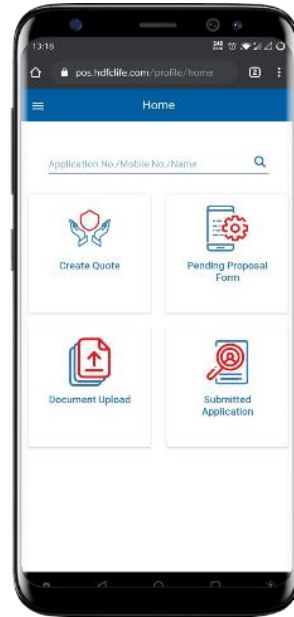
- 6 Connecting with Startups thru Futurance<sup>1</sup>
- 7 Create a digital scalable efficient Architecture
- 8 Enable a Hybrid Work from Home working environment
- 9 Strengthen Cyber Security capability for post-COVID world

1. Futurance: A program to collaborate with startups for harnessing cutting-edge technology

# 1 Journey Simplification – Short journeys for specific requirements



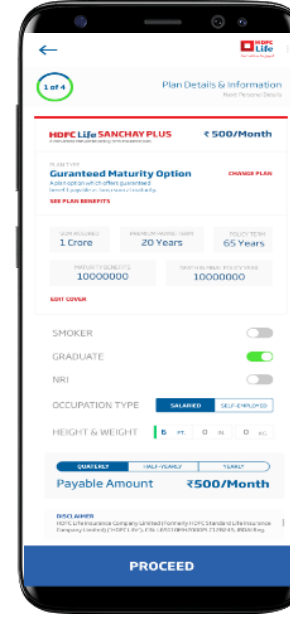
**InstaSIP –  
ULIP Journey**



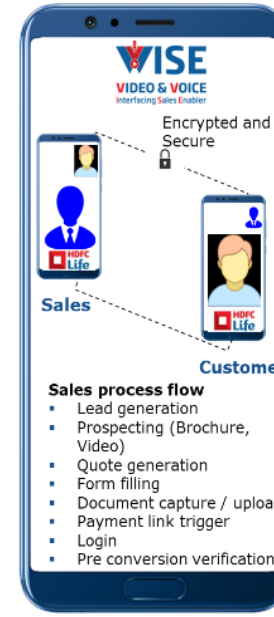
**POSP  
Journey**



**LifeEasy1–  
Protection  
Journey**



**PASA**  
Pre Approved Sum Assured



**WISE**



**Voice** WIP  
**Journey**

**>99%  
Policy issuance  
journeys  
fulfilled digitally**

**<4 hrs.  
overall policy  
issuance TAT<sup>2</sup>**

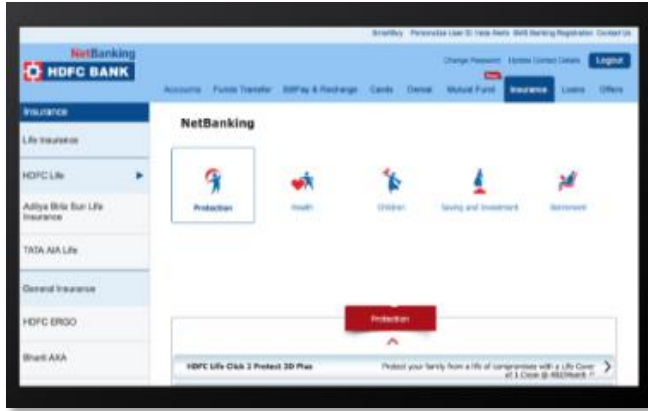
**Faster medical  
and policy  
issuance via  
WISE<sup>3</sup>**

**~7 mn offers  
rolled out  
through PASA<sup>4</sup>  
in FY21**

**51%  
Online business  
5-year CAGR<sup>5</sup>**

1. LifeEasy: Online customer intimation portal for Life claims
2. Policy issuance TAT calculation starts post submission of all required documents
3. WISE: Video sales platform
4. PASA: Pre-Approved Sum Assured
5. FY16-21; Online includes business sourced through own website, online business sourced through banks / corporate agents and web aggregators

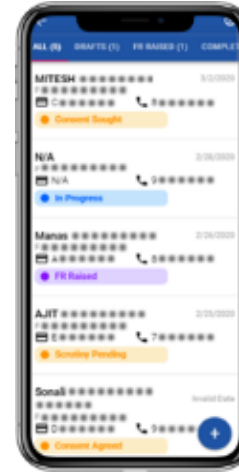
## 2 Partner Integration – Different partners, different solutions



**HDFC Bank**



**Life Next<sup>1</sup>**



**Insta PRL<sup>2</sup>**



**Partner Portal<sup>3</sup>**

**Multiple partners  
digitally integrated**

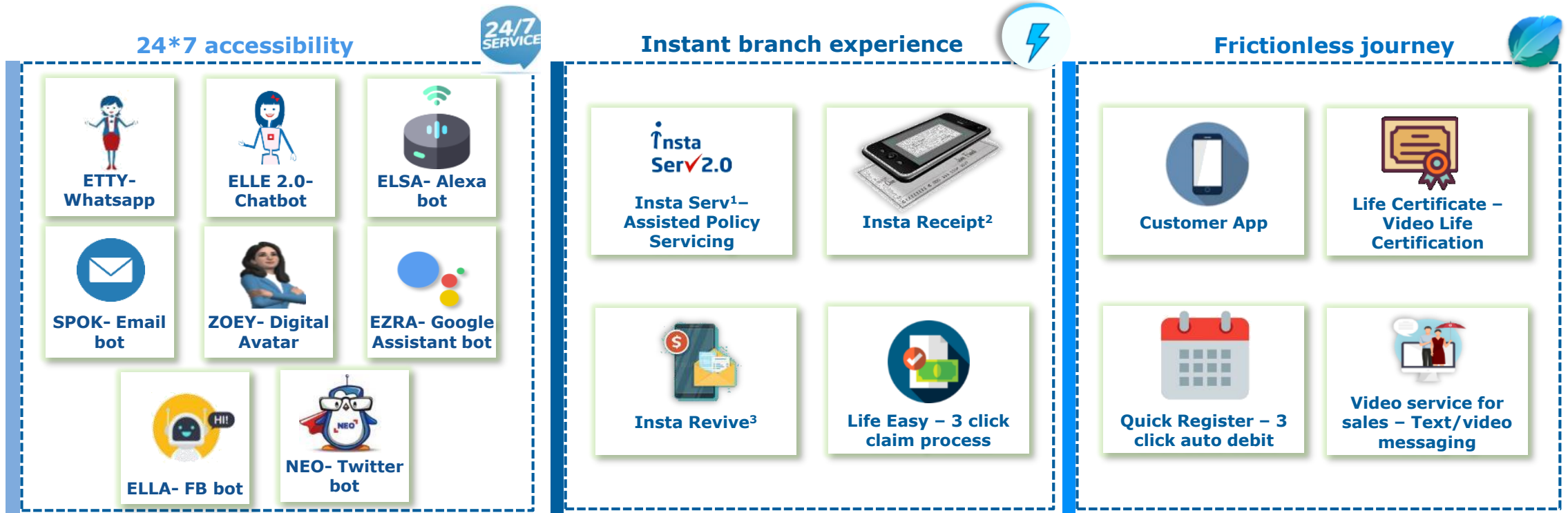
**End-to-end  
servicing of partner  
requests on *Partner  
Portal***

**Straight through  
processing module  
for Group– *Life Next***

**~98K  
digital agent  
recruitment in FY21  
– *InstaPRL***

1. Life Next: Module for transaction and Further Requirements processing for group credit life policy
2. Insta PRL: application for onboarding agents
3. Partner Portal: MIS dashboard, value-added services, contests etc. for partners

# 3 Service Simplification – Through 24\*7 digital offerings...



**280+**  
bots across  
26  
functions

**3.2X**  
increase in  
mobile app  
usage

**95%**  
electronic  
renewal

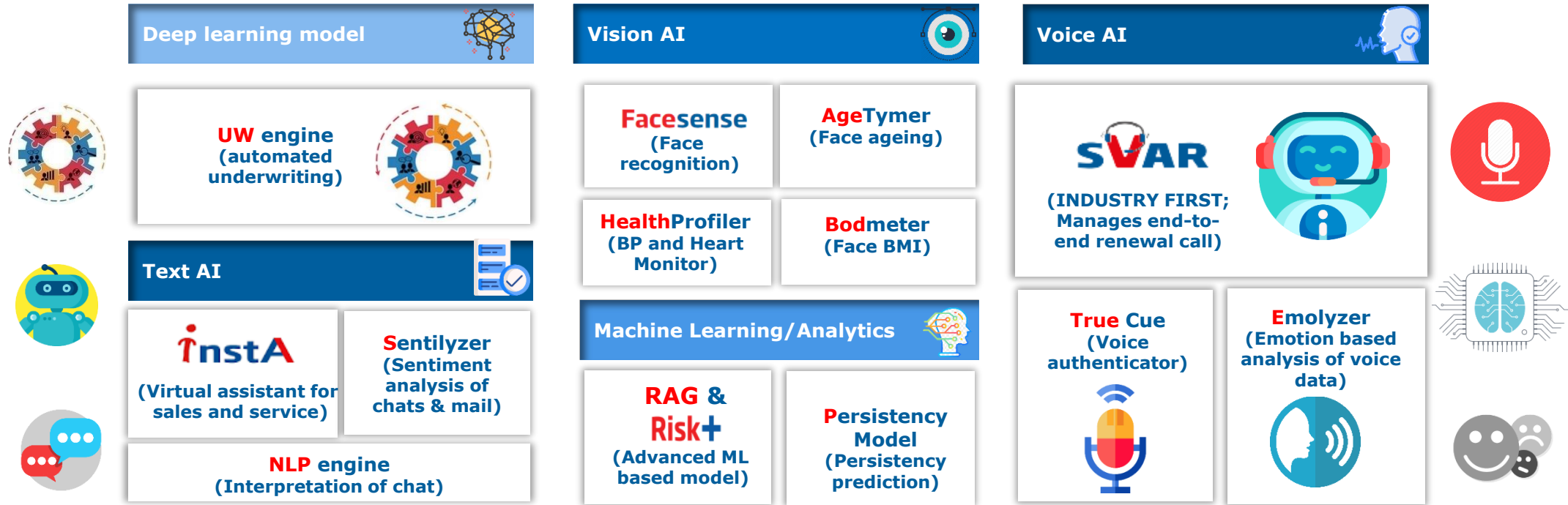
**89%**  
interactions  
via self-  
serve  
modes

**95%**  
chats  
closed via  
self-serve  
chatbot

1. Insta Serv: Mobile app for service teams  
 2. Insta Receipt: Instant Receipting of application  
 3. Insta Revive: Instant Revival of lapsed policy  
 \*Data for FY21, unless otherwise specified



# 4 Data Labs – Creating a data led ecosystem and scaling AI



**Risk+:** helps predict and avert early claims

**98%** precision – **Facesense**

**99%** **InstA** accuracy

**~1.6 mn** monthly queries on **InstA**

**98%** NLP<sup>1</sup> engine comprehension rate<sup>2</sup>

1. NLP: Natural Language Processing

2. NLP Engine comprehension rate: % cases where meaning of the text based chat is correctly inferred

\*Data for FY21, unless otherwise specified

# 5 Platforms and Ecosystems

## Life 99<sup>1</sup>: Ecosystem for retirement and pension segment



**National Pension System**



**Gratuity and Superannuation**



**Employee Provident Fund**



**Public Provident Fund**



**Annuity**



**Consolidated Portfolio View**



**Simulation**



**Tax Services**



**Third-Party Financial Services**



**Health and Wellness**



**Knowledge**



**Advisory**



**Retiree Corner**

**85K+**  
registered users

**8K+**  
Monthly active users

**~11K**  
NPS accounts opened

**~Rs 250 mn**  
of annuity cover sold

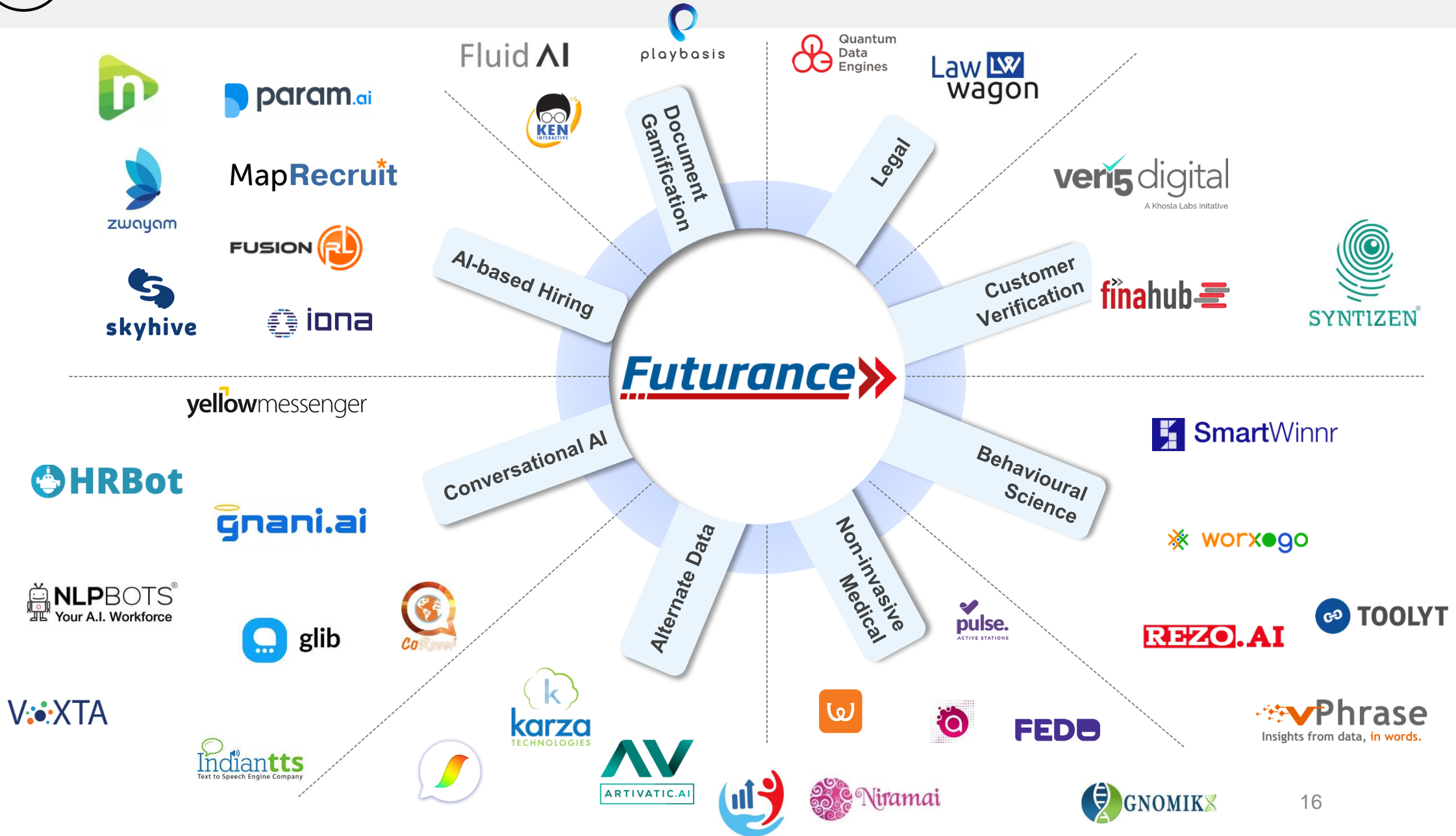
**650+**  
corporates onboarded<sup>2</sup>

1. Life99: A platform under HDFC Pension Management Company

2. Count includes only those corporates which have minimum one user account registration

\*Data for FY21, unless otherwise specified

# 6 Futurance Partnerships



# ...along with leveraging technology to build resilience

7

## Architecture Resilience – Scalability and Efficiency



Modular architecture



Custom APIs



Data Lake



Low Code Platforms



Cloud

8

## Workforce Resilience – Hybrid Working Environment



Virtual Workspace



Work From Anywhere



Re-imagine Process



Digital Re-skilling



Morale and Productivity

9

## Cyber Resilience – Strengthen Cyber Security for post-covid world



Zero Trust



Enhance SOC



Access Control



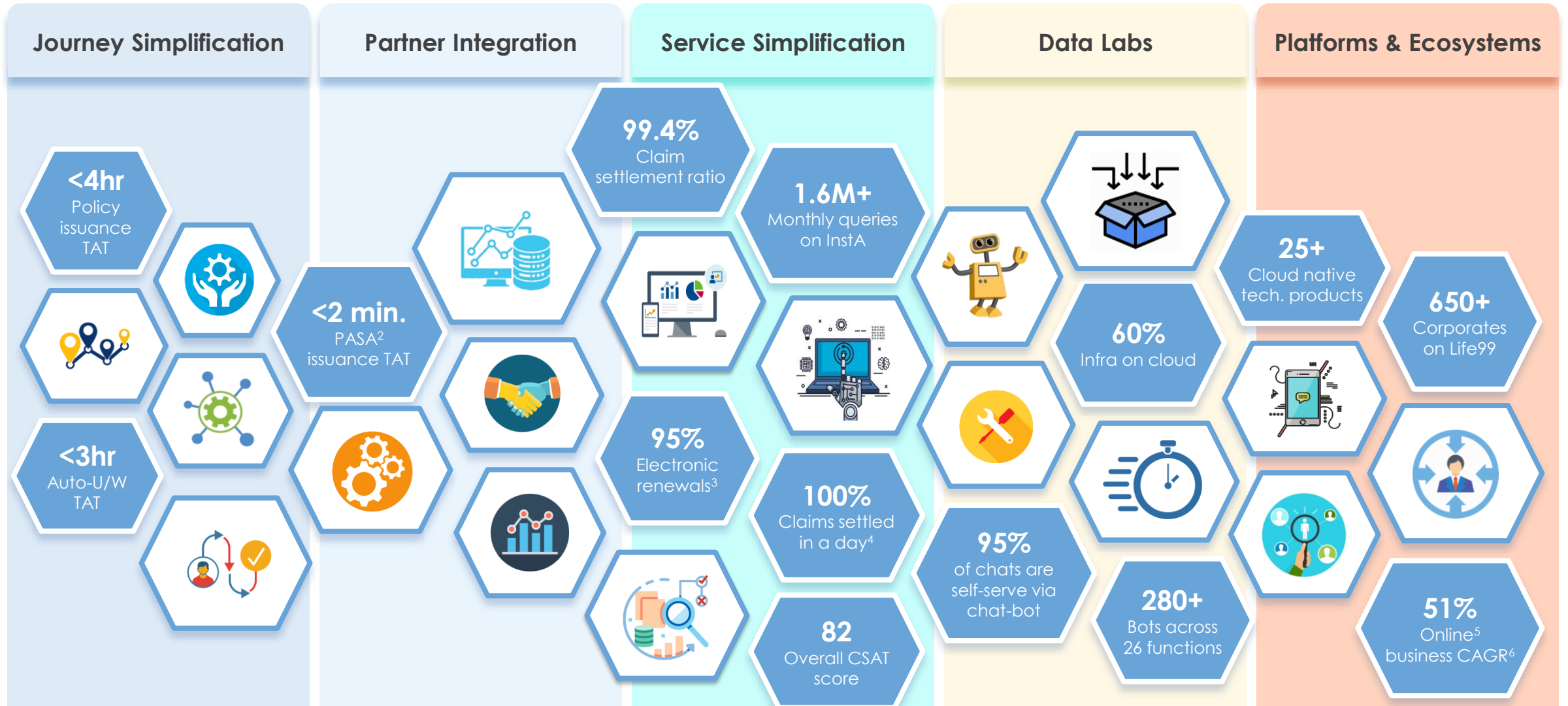
Secure Devices



Face Recognition



# Our efforts have resulted in improving lead metrics...



1 As of FY21, unless otherwise specified

2 PASA: Pre-approved Sum Assured

3 Based on NOP

4 Retail non-investigative claims

5 Eligible claims settled via Life Easy (online) platform

6 CAGR – Last 5 FY



# ...and help us improve productivity as well as fasten capability building

## Technology driven agency channel





Thank you